Financial Statements of

# ST. THOMAS UNIVERSITY

Year ended April 30, 2016



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### **INDEPENDENT AUDITORS' REPORT**

### To the Board of Governors

We have audited the accompanying financial statements of St. Thomas University, which comprise the statement of financial position as at April 30, 2016, the statements of operations and changes in fund balances and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of St. Thomas University as at April 30, 2016, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Chartered Professional Accountants

LPMG LLP

September 9, 2016 Fredericton, Canada

### **Financial Statements**

Year ended April 30, 2016

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Statement of Financial Position

Year ended April 30, 2016, with comparative information as at April 30, 2015

|  |              | 2016  | 2015   |
|--|--------------|---|--|
| Assets   |              |   |  |
| Current assets: Prepaid expenses   | \$           | 95,819                                      | \$<br>99,654                                       |
| Accounts receivable: Students (note 2) Other   |              | 1,926,900<br>580,524                        | 1,863,775<br>400,054                               |
|  |              | 2,603,243                                   | 2,363,483  |
| Investments (note 3)   |              | 24,196,097                                  | 29,330,908   |
| Capital assets (note 4)  |              | 32,953,462                                  | 33,593,473   |
|  | \$           | 59,752,802                                  | \$<br>65,287,864                                   |
| Liabilities, Deferred Contributions and Fund B  Current liabilities:  Bank indebtedness (note 5)   | alarii<br>\$ |   | \$<br>5 308 033                                    |
| Bank indebtedness (note 5) Accounts payable and accrued liabilities (note 6) Fees received in advance Current portion of capital lease obligation (note 8) | \$           | 5,651,281<br>2,870,930<br>285,431<br>80,167 | \$<br>5,308,033<br>2,905,623<br>355,021<br>199,344 |
| Current portion of long-term debt (note 9)   |              | 224,000                                     | 213,000  |
|  |              | 9,111,809                                   | 8,981,021  |
| Deferred contributions (note 7)  |              | 1,008,211                                   | 1,058,089  |
| Capital lease obligation (note 8)  |              | 1,235,862                                   | 1,276,318  |
| Long-term debt (note 9)  |              | 1,747,000                                   | 1,971,000  |
| Fund balances: Unrestricted  |              | 252,225                                     | 250,000  |
| Ancillary Internally restricted Endowments   |              | (777,405)<br>2,794,560<br>444,300           | (562,542<br>6,778,885<br>444,300                   |
| Other externally restricted  |              | 14,269,807                                  | 15,156,980   |
| Capital assets (note 10)   |              | 29,666,433<br>46,649,920                    | 29,933,813<br>52,001,436                           |
|  |              | 40,049,920                                  |  |
|  | \$           | 59,752,802                                  | \$<br>65,287,864                                   |
| See accompanying notes to financial statements.  |              |   |  |
| On behalf of the Board:  |              |   |  |
|  |              |   |  |

Statement of Operations and Changes in Fund Balances

Year ended April 30, 2016, with comparative information for 2015

|                                 |             |              |              |                      |               | 2016          | 2015          |
|---------------------------------|-------------|--------------|--------------|----------------------|---------------|---------------|---------------|
|                                 |             |              |              | Endowments and other |               |               |               |
|                                 |             | Seneral      | Internally   | externally           | Capital       |               |               |
|                                 | Operating   | Ancillary    | restricted   | restricted           | assets        | Grand total   | Grand total   |
| Revenues:                       |             |              |              |                      |               |               |               |
| Provincial operating grant \$   | 14,082,351  | \$ -         | \$ -         | \$ -                 | \$ -          | \$ 14,082,351 | \$ 14,082,351 |
| Other grants                    | 1,442,795   | -            | -            | 74,392               | 669,992       | 2,187,179     | 2,269,827     |
| Student fees                    | 13,390,650  | 3,012,649    | -            | -                    | -             | 16,403,299    | 16,137,849    |
| Gain in fair value of           |             |              |              |                      |               |               |               |
| investments                     | 238         | -            | 2,804        | 1,535                | -             | 4,577         | 3,193,380     |
| Donations                       | 202,524     | -            | 100          | 331,797              | 250           | 534,671       | 919,871       |
| Athletic revenues               | 415,684     | -            | -            | -                    | -             | 415,684       | 298,314       |
| Miscellaneous                   | 246,048     | 207,511      | 181,637      | 297                  | -             | 635,493       | 560,417       |
|                                 | 29,780,290  | 3,220,160    | 184,541      | 408,021              | 670,242       | 34,263,254    | 37,462,009    |
| Expenses:                       |             |              |              |                      |               |               |               |
| Academic                        | 18,310,463  | -            | 438,369      | 394,438              | -             | 19,143,270    | 19,214,285    |
| Computing services              | 912,963     | -            | -            | -                    | -             | 912,963       | 927,065       |
| Administrative and general      | 5,422,613   | 590,445      | 193,990      | 65,899               | -             | 6,272,947     | 6,279,361     |
| Student services                | 2,378,300   | 462,042      | -            | -                    | -             | 2,840,342     | 3,085,543     |
| Physical plant                  | 2,241,542   | 2,382,536    | -            | -                    | -             | 4,624,078     | 5,102,279     |
| Scholarships and awards         | -           | -            | 1,722,242    | 364,857              | -             | 2,087,099     | 1,816,242     |
| Grant transfer to UNB           | 1,902,184   | -            | -            | -                    | -             | 1,902,184     | 1,902,184     |
| Amortization                    | -           | -            | -            | -                    | 1,831,887     | 1,831,887     | 1,902,707     |
|                                 | 31,168,065  | 3,435,023    | 2,354,601    | 825,194              | 1,831,887     | 39,614,770    | 40,229,666    |
| Deficiency of revenues over     |             |              |              |                      |               |               |               |
| expenses                        | (1,387,775) | (214,863)    | (2,170,060)  | (417,173)            | (1,161,645)   | (5,351,516)   | (2,767,657)   |
| •                               |             | ,            | ,            | ,                    |               | ,             |               |
| Fund balance, beginning of year | 250,000     | (562,542)    | 6,778,885    | 15,601,280           | 29,933,813    | 52,001,436    | 54,769,093    |
|                                 | (1,137,775) | (777,405)    | 4,608,825    | 15,184,107           | 28,772,168    | 46,649,920    | 52,001,436    |
| Transfers                       | 1,390,000   | -            | (1,814,265)  | (470,000)            | 894,265       | -             | _             |
| Fund balance, end of year \$    | 252,225     | \$ (777,405) | \$ 2,794,560 | \$ 14,714,107        | \$ 29,666,433 | \$ 46,649,920 | \$ 52,001,436 |

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended April 30, 2016, with comparative information for 2015

|  |    | 2016        |    | 2015        |
|--|----|-------------|----|-------------|
| Cash flows from operating activities:              |    |             |    |             |
| Deficiency of revenues over expenses               | \$ | (5,351,516) | \$ | (2,767,657) |
| Amortization of capital assets, not involving cash | ,  | 1,831,887   | •  | 1,902,707   |
| Unrealized gain on investments                     |    | (4,577)     |    | (3,193,380) |
| Deferred contributions recognized as revenue       |    | (989,791)   |    | (967,850)   |
| Net change in non-cash operating working capital   |    | (344,043)   |    | 439,226     |
|  |    | (4,858,040) |    | (4,586,954) |
| Financing and investing activities:                |    |             |    |             |
| Decrease in investments                            |    | 5,139,388   |    | 3,658,253   |
| Capital assets acquired                            |    | (1,191,876) |    | (128,020)   |
| Contributions received and deferred                |    | 939,913     |    | 780,088     |
| Principal payment on long-term debt                |    | (213,000)   |    | (203,000)   |
| Principal payment on capital lease obligation      |    | (159,633)   |    | (199,357)   |
|  |    | 4,514,792   |    | 3,907,964   |
| Increase in bank indebtedness                      |    | (343,248)   |    | (678,990)   |
| Bank indebtedness, beginning of year               |    | (5,308,033) |    | (4,629,043) |
| Bank indebtedness, end of year                     | \$ | (5,651,281) | \$ | (5,308,033) |

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended April 30, 2016

St. Thomas University (the University) is a university incorporated by Special Act of the Legislative Assembly of New Brunswick providing undergraduate liberal arts and professional programs. The University is a registered charity under the Income Tax Act.

### 1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian accounting standards for Not-For-Profit Organizations in Part III of the CPA Canada Handbook.

### (a) Basis of accounting:

The University follows the fund basis of accounting, which provides for a separate self-balancing group of accounts established to enable separate accountability for particular legal or contractual activities or for purposes of segregating assets that are to be used for certain designated purposes. Separate accounts are maintained for each fund. For financial statement purposes, funds that have similar characteristics have been combined into fund groups as follows:

Unrestricted funds are those which are not subject to restrictions by external parties as to use of the funds. Included in this category are the following:

#### General:

Includes all ordinary academic and administrative operations of the University as well as ancillary operations.

### Internally restricted:

Includes funds established by the Board for various specific purposes as follows:

Capital

Pension

Scholarship

Special projects

Aquinas Chair in Interdisciplinary Studies

John XXIII Chair in Catholic Theology

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 1. Significant accounting policies (continued):

### (a) Basis of accounting (continued):

Other externally restricted includes funds established with contributions by external parties that require the funds and investment income to be expended for specific purposes as follows:

### **Endowments:**

Includes resources contributed whereby contributors have directed that the original capital contributed must remain unspent and investment income is subject to restriction and is reported as restricted. Included in endowments are the following:

Chair in Canadian Citizenship and Human Rights

The Dr. Bernie Vigod Memorial Lectures Trust

Includes funded chairs in Gerontology, Native and Aboriginal Cultures of Atlantic Canada, Irving Chair in Journalism and Studies in Criminology and Criminal Justice and restricted interest.

Capital assets

### (b) Investments:

Investments are recorded at fair value.

### (c) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments, which extend the estimated life of an asset, are capitalized. When a capital asset no longer contributes to the University's ability to provide services, its carrying amount is written down to its residual value.

Capital assets are amortized on a declining-balance basis using the following annual rates:

| Asset                        | Rate |
|------------------------------|------|
| Building under capital lease | 5%   |
| Land improvements            | 5%   |
| Buildings                    | 5%   |
| Equipment                    | 10%  |

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 1. Significant accounting policies (continued):

### (d) Revenue recognition:

The University uses the restricted fund method of accounting for contributions from donations and government grants. The deferral method is used on a limited basis where no specific restricted fund has been established.

Contributions and pledges are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Investment income is recognized as revenue when earned and recorded as unrestricted or restricted if so directed by the contributor.

Revenue from student fees is recognized when the services are rendered, collections of amounts are fixed or determinable and the relevant receivable is reasonably assured.

### (e) Asset impairment:

When a tangible capital asset no longer has any long-term service potential to the University, the excess of its net carrying amount over any residual value is recognized as an expense in the statement of operations.

### (f) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Freestanding derivative instruments that are not in a qualifying hedging relationship and equity instruments that are quoted in an active market are subsequently measured at fair value. All other financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The University has elected to carry all other investments at fair value.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the University determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the University expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 1. Significant accounting policies (continued):

### (f) Financial instruments (continued):

Derivative financial instruments are utilized by the University in the management of its interest rate exposure. The University's policy is not to utilize derivative financial instruments for trading or speculative purposes. Derivative instruments are recorded on the statement of financial position as assets and liabilities and are measured at fair value. Changes in the derivative instruments' fair value are recognized in the statement of operations unless specific hedge accounting criteria are met. Changes in the fair value of effective cash flow hedges are included directly in the fund balances.

The University entered into an interest rate swap in order to reduce the impact of fluctuating interest rates on its long-term debt. The swap agreement requires the periodic exchange of payments without the exchange of the notional principal amount on which the payment is based. The University designated its interest rate hedge agreement as the hedge of the underlying debt. Interest expense on the debt is adjusted to include the payment made under the interest rate swap.

### (g) Management estimates:

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of capital assets, and accounts receivable at the dates of the financial statements and the reported amounts of revenues and expenses during the reported periods. Actual results could differ from those estimates.

### 2. Student accounts receivable:

|                                       | 2016            | 2015            |
|---------------------------------------|-----------------|-----------------|
| Accounts receivable                   | \$<br>2,696,543 | \$<br>2,433,418 |
| Less: allowance for doubtful accounts | 769,643         | 569,643         |
|                                       | \$<br>1,926,900 | \$<br>1,863,775 |

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 3. Investments:

|                        | 2016             | 2015             |
|------------------------|------------------|------------------|
| Canadian fixed income  | \$<br>10,904,951 | \$<br>12,994,940 |
| Canadian equities      | 4,691,256        | 5,743,528        |
| US equities            | 4,755,547        | 5,989,988        |
| International equities | 3,264,276        | 3,978,829        |
| Other                  | 580,067          | 623,623          |
|                        | \$<br>24,196,097 | \$<br>29,330,908 |

The Canadian fixed income have an effective interest rate of 2.40% to 5.96% (2015 - 2.65% to 5.96%) and mature between June 2016 and September 2025.

### 4. Capital assets:

| April 30, 2016  | Cost   | Accumulated amortization                           | Net book<br>value                                    |
|---|--|--|--|
| Building under capital lease<br>Land improvements<br>Buildings<br>Equipment | \$<br>2,006,753<br>2,680,193<br>57,020,701<br>10,424,548 | \$ 339,174<br>1,436,071<br>29,596,892<br>7,806,596 | \$ 1,667,579<br>1,244,122<br>27,423,809<br>2,617,952 |
|   | \$<br>72,132,195   | \$ 39,178,733                                      | \$ 32,953,462  |
| April 30, 2015  | Cost   | Accumulated amortization                           | Net book<br>value                                    |
| Building under capital lease<br>Land improvements<br>Buildings<br>Equipment | \$<br>2,006,753<br>2,680,193<br>56,078,227<br>10,175,146 | \$ 238,836<br>1,370,591<br>28,190,906<br>7,546,513 | \$ 1,767,917<br>1,309,602<br>27,887,321<br>2,628,633 |
|   | \$<br>70,940,319   | \$ 37,346,846                                      | \$ 33,593,473  |

### 5. Bank indebtedness:

The University has an operating loan agreement in the amount of \$2,000,000, which is due on demand and bears interest at the bank's prime rate.

The University has available a \$5,000,000 revolving demand facility which bears interest at renewable Banker's Acceptance floating rates, plus stamping fees. The balance outstanding at April 30, 2016 was \$5,000,000 (2015 - \$3,500,000) and the interest rate was 5.14% (2015 - 5.14%).

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 6. Accounts payable and accrued liabilities:

Accounts payable and accrued liabilities includes \$280,077 (2015 - \$270,111) in amounts owing for government remittances including payroll deductions and HST.

### 7. Deferred contributions:

Deferred contributions relate to expenses of future periods and represent time-restricted contributions as well as unspent externally restricted contributions for purposes of research and other academic projects.

|  | 2016                                    | 2015                                    |
|--|---|---|
| Balance, beginning of year<br>Less amounts recognized as revenue in the year<br>Add amounts received related to future periods | \$<br>1,058,089<br>(989,791)<br>939,913 | \$<br>1,245,851<br>(967,850)<br>780,088 |
| Balance, end of year   | \$<br>1,008,211                         | \$<br>1,058,089                         |

### 8. Capital lease obligation:

The University has financed dedicated space at the Grant-Harvey Centre by entering into a capital leasing arrangement. Capital lease repayment is due as follows:

|   |    | 2016         | 2015      |
|---|----|--------------|-----------|
| 2016  | \$ | - \$         | 265,786   |
| 2017  | Ψ  | 116,000      | 256,237   |
| 2018  |    | 117,626      | 246,689   |
| 2019  |    | 117,428      | 237,140   |
| 2020  |    | 117,249      | 227,592   |
| 2021  |    | 117,249      | -         |
| Thereafter  |    | 1,341,627    | 508,850   |
| Total minimum lease payments                        |    | 1,927,179    | 1,742,294 |
| Less amount representing interest                   |    | 611,150      | 266,632   |
| Present value of net minimum capital lease payments |    | 1,316,029    | 1,475,662 |
| Current portion of capital lease obligation         |    | 80,167       | 199,344   |
|   | \$ | 1,235,862 \$ | 1,276,318 |

Interest of \$58,562 relating to capital lease obligation has been included in interest expense. The total amount of assets under capital lease is \$2,006,753 with related accumulated amortization of \$339,174.

Notes to Financial Statements (continued)

Year ended April 30, 2016

### 9. Long-term debt:

|  | 2016            | 2015            |
|--|-----------------|-----------------|
| Term facility repayable in monthly instalments of \$19,000 plus interest, due September 2023 | \$<br>1,971,000 | \$<br>2,184,000 |
| Less current portion of long-term debt   | 224,000         | 213,000         |
|  | \$<br>1,747,000 | \$<br>1,971,000 |

The term credit facility bears interest at Banker's Acceptance floating rates, renewable monthly, plus stamping fees, totalling 5.14% (2015 - 5.14%).

The University has entered into a swap agreement whereby the University has fixed its interest rate on the renewable monthly banker's acceptances. Swap payments are reflected as interest expense and accounted for on an accrual basis.

Principal due within each of the next five years on long-term debt is approximately as follows:

| 2017<br>2018<br>2019<br>2020<br>2021 | \$<br>224,000<br>236,000<br>248,000<br>261,000<br>274,000 |
|--------------------------------------|---|
|                                      | 2,000   |

### 10. Capital assets:

Investment in capital assets is calculated as follows:

|  | 2016   | 2015   |
|--|--|--|
| Capital assets Long-term debt Capital lease obligation | \$<br>32,953,462<br>(1,971,000)<br>(1,316,029) | \$<br>33,593,475<br>(2,184,000)<br>(1,475,662) |
| Invested in capital assets                             | \$<br>29,666,433                               | \$<br>29,933,813                               |

### 11. Pension Plan:

The "Pension Plan for the Employees of St. Thomas University" is a defined-contribution pension plan under which contributions are made by both St. Thomas University and its employees. For the fiscal year ended April 30, 2016, the University expensed contributions of \$1,334,202 (2015 - \$1,319,048) under the terms of the Plan.

Notes to Financial Statements (continued)

Year ended April 30, 2016

#### 12. Financial risks:

Financial risk refers to the impact on the University's cash flows as a result of fluctuations in interest rates and the credit quality of student receivables and counterparties to financial instruments. The University manages its financial risk as follows:

### (a) Interest rate risk:

Interest rate is minimized as fixed interest rates or interest rate swaps are entered into to fix interest rates on variable rate mortgages.

### (b) Derivatives:

The notional amount of interest rate swaps outstanding at year end is \$1,971,000 CAD (2015 - \$2,184,000). At April 30, 2016, the interest rate swap agreements had a negative fair value of \$279,124 (2015 - \$319,682).

### (c) Credit risk:

The University is exposed to credit-related losses in the event of non-performance by counterparties to financial instruments. Credit exposure is minimized by dealing with credit-worthy counterparties such as highly rated financial institutions.

To reduce credit risk with student accounts, the University places restrictions on registering for courses and the issuance of grades and degrees, until payment on account is made. The University also uses third party agencies to collect outstanding receivables.

### (d) Currency risk:

The University realizes a small portion of its revenues in foreign currencies and is thus exposed to foreign exchange fluctuations. This risk is minimized, where possible, by timing the conversion of such revenues to Canadian dollars based on market conditions. In addition, all foreign currency is reflected in Canadian dollars for financial statement purposes.

### 13. Expense allocation:

In adherence to CPA HB Section 4470, *Disclosure of allocated expenses by not-for-profit organizations*, the following allocations were made during the year:

Salaries and wages have been allocated to Ancillary based on estimated time spent as follows:

|   | 2016                               | 2015                               |
|---|------------------------------------|------------------------------------|
| Physical plant<br>Administrative<br>Support | \$<br>163,360<br>214,725<br>64,697 | \$<br>165,933<br>227,192<br>66,912 |
|   | \$<br>442,782                      | \$<br>460,037                      |

In addition, salaries and wages of \$60,000 (2015 - \$60,000) for student wages were allocated to Ancillary.

### 14. Comparative information:

Certain comparative information have been reclassified from those previously presented to conform to the presentation of the 2016 financial statements.

Schedule of Ancillary Enterprises

|                             | 2016            | 2015            |
|-----------------------------|-----------------|-----------------|
| Revenues:                   |                 |                 |
| Student fees:               |                 |                 |
| Residence fees              | \$<br>2,828,713 | \$<br>2,830,616 |
| English language programs   | 183,936         | 179,901         |
|                             | 3,012,649       | 3,010,517       |
| Miscellaneous:              |                 |                 |
| Conference rentals          | 146,008         | 144,676         |
| Other                       | 61,503          | 91,574          |
|                             | 207,511         | 236,250         |
|                             | \$<br>3,220,160 | \$<br>3,246,767 |
| Expenses:                   |                 |                 |
| Student services:           |                 |                 |
| Food services               | \$<br>-         | \$<br>241,000   |
| Bus services                | 56,563          | 56,842          |
| Miscellaneous               | 207,127         | 89,818          |
| Proctor services            | 198,352         | 204,193         |
|                             | 462,042         | 591,853         |
| Administrative and general: |                 |                 |
| Administrative salaries     | 540,445         | 528,797         |
| Bad debts                   | 50,000          | 40,000          |
|                             | 590,445         | 568,797         |
| Physical plant:             |                 |                 |
| Cable                       | 92,471          | 87,500          |
| Cleaning and janitorial     | 426,944         | 408,477         |
| Communications              | 153,775         | 157,774         |
| Electricity                 | 333,944         | 361,123         |
| Furniture and equipment     | 29,240          | 19,019          |
| Heat                        | 249,326         | 268,146         |
| Insurance                   | 42,990          | 37,463          |
| Interest on long-term debt  | 106,994         | 117,039         |
| Kitchen fuel                | 39,292          | 30,068          |
| Laundry and linen           | 14,624          | 18,708          |
| Maintenance and repairs     | 439,470         | 706,731         |
| Miscellaneous               | 12,973          | 6,789           |
| Physical plant salaries     | 163,360         | 165,933         |
| Property management fees    | 51,664          | 45,948          |
| Security                    | 159,446         | 150,318         |
| Water and sewerage          | 66,023          | 67,623          |
|                             | <br>2,382,536   | 2,648,659       |
|                             | \$<br>3,435,023 | \$<br>3,809,309 |

Schedule of Academic Expenses from Operations

|  |    | 2016       |    | 2015       |
|--|----|------------|----|------------|
| Wages and salaries:                            |    |            |    |            |
| Full-time                                      | \$ | 10,561,595 | \$ | 10,366,643 |
| Part-time                                      | ·  | 2,222,662  | ·  | 2,359,470  |
| On leave                                       |    | 1,513,191  |    | 1,549,255  |
|  |    | 14,297,448 |    | 14,275,368 |
| Staff other than academic                      |    | 379,307    |    | 407,262    |
| Employee benefits                              |    | 1,993,667  |    | 1,987,764  |
| Departmental:                                  |    |            |    |            |
| Teaching supplies and support                  |    | 116,301    |    | 103,109    |
| Special projects                               |    | 78,218     |    | 44,004     |
| Native Studies BSW Program                     |    | 152,169    |    | 182,113    |
| Miscellaneous                                  |    | 47,022     |    | 39,318     |
|  |    | 393,710    |    | 368,544    |
| Travel, study and research:                    |    |            |    |            |
| Professional development and travel allowances |    | 266,901    |    | 276,735    |
| Research projects and academic conferences     |    | 625,350    |    | 749,150    |
|  |    | 892,251    |    | 1,025,885  |
| General academic:                              |    |            |    |            |
| Materials and supplies                         |    | 38,442     |    | 43,850     |
| Postage  |    | 20,502     |    | 25,750     |
| Telephone                                      |    | 17,846     |    | 18,595     |
| Graduation                                     |    | 70,881     |    | 76,552     |
| Recruiting                                     |    | 17,388     |    | 14,981     |
| Relocation                                     |    | 6,694      |    | 24,922     |
| Special projects                               |    | 51,591     |    | 53,556     |
| Service contracts                              |    | 28,880     |    | 38,934     |
| Fees and dues                                  |    | 101,856    |    | 114,635    |
|  |    | 354,080    |    | 411,775    |
|  | \$ | 18,310,463 | \$ | 18,476,598 |

Schedule of Computing Services Expenses from Operations

|                                | 2016          | 2015          |
|--------------------------------|---------------|---------------|
| Wages and salaries             | \$<br>543,519 | \$<br>561,737 |
| Employee benefits              | 90,173        | 103,224       |
| Computing licenses and support | 279,271       | 262,104       |
|                                | \$<br>912,963 | \$<br>927,065 |

Schedule of Administrative and General Expenses from Operations

|                                      | 2016            | 2015            |
|--------------------------------------|-----------------|-----------------|
| Wages and salaries                   | \$<br>2,990,528 | \$<br>3,122,177 |
| Employee benefits                    | 470,104         | 483,916         |
| Administrative general and supplies: |                 |                 |
| Advertising and publicity            | 327,517         | 339,434         |
| Association fees                     | 72,992          | 91,585          |
| Bad debts                            | 301,246         | 380,000         |
| Conferences and special events       | 45,816          | 63,601          |
| Committees                           | 9,664           | 9,793           |
| Credit card fees                     | 27,269          | 18,013          |
| Interest expense                     | 81,931          | 70,621          |
| Miscellaneous                        | 50,496          | 61,292          |
| Office supplies                      | 44,041          | 41,364          |
| Payroll processing fees              | 2,242           | 2,195           |
| Postage                              | 72,090          | 59,157          |
| Professional fees                    | 309,720         | 285,368         |
| Publications                         | 102,352         | 124,508         |
| Staff recruiting                     | 13,864          | 15,225          |
| Student recruitment                  | 317,828         | 198,773         |
| Service contracts                    | 40,690          | 42,084          |
| Special projects                     | 47,026          | 79,287          |
| Telephone                            | 7,237           | 10,019          |
| Travel                               | 58,084          | 49,824          |
| University hospitality               | 29,876          | 18,749          |
|                                      | 1,961,981       | 1,960,892       |
|                                      | \$<br>5,422,613 | \$<br>5,566,985 |

Schedule of Student Services Expenses from Operations

Year ended April 30, 2016, with comparative information for 2015 (Unaudited)

|                          | 2016            | 2015            |
|--------------------------|-----------------|-----------------|
| Wages and salaries       | \$<br>1,255,972 | \$<br>1,376,815 |
| Employee benefits        | 173,064         | 171,445         |
| Student health insurance | 2,341           | 55,255          |
| Athletics                | 829,437         | 708,369         |
| Campus Ministry          | 14,783          | 15,714          |
| Student support programs | 102,703         | 166,092         |
|                          | \$<br>2,378,300 | \$<br>2,493,690 |

Schedule of Physical Plant Expenses from Operations

|                          |        | 2016   | 2015            |
|--------------------------|--------|--------|-----------------|
| Wages and benefits       | \$ 10  | 63,363 | \$<br>169,931   |
| Utilities and insurance: |        |        |                 |
| Heat                     | 52     | 25,699 | 580,945         |
| Electricity              | 23     | 39,676 | 241,223         |
| Water and sewerage       | :      | 21,580 | 31,399          |
| Telephone                | 1!     | 94,742 | 192,619         |
| Insurance                | !      | 52,989 | 65,496          |
|                          | 1,03   | 34,686 | 1,111,682       |
| Cleaning and janitorial  | 4:     | 51,931 | 457,626         |
| Furniture and equipment  | 10     | 66,768 | 219,424         |
| Maintenance and repairs  | 3:     | 97,746 | 447,356         |
| Security                 | :      | 27,048 | 27,725          |
|                          | \$ 2,2 | 41,542 | \$<br>2,433,744 |

Schedule of Transfers of Funds

Year ended April 30, 2016 (Unaudited)

|                             |    | To        | From                    |    | From                 | То             |
|-----------------------------|----|-----------|-------------------------|----|----------------------|----------------|
|                             |    |           | Endowments<br>and other |    |                      |                |
|                             |    | General   | Internally              |    | and other externally | Capital        |
|                             |    | operating | restricted              |    | restricted           | Capital assets |
| Aquinas Chair               | \$ | 920,000   | \$<br>(920,000)         | \$ |                      | \$<br>-        |
| Capital                     |    | -         | (894,265)               |    | -                    | 894,265        |
| Citizenship and Human Right | ts | 90,000    | -                       |    | (90,000)             | -              |
| Criminology Chair           |    | 90,000    | -                       |    | (90,000)             | -              |
| Gerontology Chair           |    | 240,000   | -                       |    | (240,000)            | -              |
| Aboriginal Studies Chair    |    | 50,000    | -                       |    | (50,000)             | -              |
|                             | \$ | 1,390,000 | \$<br>(1,814,265)       | \$ | (470,000)            | \$<br>894,265  |

Year ended April 30, 2015 (Unaudited)

|                          | To              | From              |    | From       | То            |
|--------------------------|-----------------|-------------------|----|------------|---------------|
|                          |                 |                   | E  | Indowments |               |
|                          |                 |                   |    | and other  |               |
|                          | General         | Internally        |    | externally | Capital       |
|                          | operating       | restricted        |    | restricted | assets        |
| Aquinas Chair            | \$<br>766,496   | \$<br>(766,496)   | \$ | -          | \$<br>_       |
| Capital                  | -               | (271,626)         |    | -          | 271,626       |
| Criminology Chair        | 90,000          |                   |    | (90,000)   | -             |
| Gerontology Chair        | 100,000         | -                 |    | (100,000)  | -             |
| Aboriginal Studies Chair | 110,000         | -                 |    | (110,000)  | -             |
|                          | \$<br>1,066,496 | \$<br>(1,038,122) | \$ | (300,000)  | \$<br>271,626 |